

THE Oakley PLAN

Table of Contents

labic	6
Acknowledgements	9
Executive Summary	10
	14
Introduction	24
Existing Conditions	38
Plan Process	40
Goals and Strategies Connecting Our Neighborhood	55
Investing In Our Business	65
oing Our Community	78
Managing Our Future Growth	91
Implementation Tables	112
Appendices	

Council Resolution





RESOLUTION NO. ___63___ - 2019

APPROVING the Oakley Master Plan as the planning guide for the Oakley neighborhood.

WHEREAS, in 2017, the Oakley Community Council and the Department of City Planning began an effort to develop a new neighborhood plan for the Oakley neighborhood; and

WHEREAS, throughout this process, the Oakley Community Council and the Department of City Planning worked closely with community stakeholders to locate where Oakley residents live and own property, to catalogue community assets, to identify opportunities for growth, and to analyze challenges the neighborhood faces; and

WHEREAS, this two years of community engagement led to the creation of the Oakley Master Plan as the neighborhood's guiding comprehensive plan document; and

WHEREAS, the Oakley neighborhood community unanimously approved the Oakley Master Plan at the Oakley Community Council meeting on September 3, 2019 and asks that it to be approved by the Council so that it may serve as the City's official planning guide for the Oakley neighborhood; and

WHEREAS, the Oakley Master Plan is consistent with several of the Initiative Areas of Plan Cincinnati (2012), particularly the Compete Initiative Area Goal to "[f]oster a climate conducive to growth, investment, stability, and opportunity," (page 103), the Connect Initiative Area Goal to "[e]xpand options for non-automotive travel," (page 130), the Live Initiative Area Goal to "[b]uild a robust public life," (page 149), the Sustain Initiative Area Goal to "[b]ecome a healthier Cincinnati," (page 181) and the Collaborate Initiative Area Goal to [u]nite our communities." (page 210); and

WHEREAS, at its meeting on September 20, 2019, the City Planning Commission reviewed the Oakley Master Plan and recommended it for approval; and

WHEREAS, a committee of Council considered and approved the plan, finding it in the interest of the general public's health, safety, morals, and general welfare; and

WHEREAS, Council considers the Oakley Master Plan to be in the best interests of the City and the general public's health, safety, morals, and general welfare; now, therefore,

BE IT RESOLVED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the Oakley Master Plan is in furtherance of the goals, strategies, and visions of the City of Cincinnati and its comprehensive plan, Plan Cincinnati (2012).

Section 2. That the Oakley Master Plan, attached hereto as Exhibit "A" and incorporated by reference herein, is hereby approved.

Section 3. That this resolution be spread upon the minutes of Council.

Clerk Clerk

CITY PLANSWING COMMANDSON

9/20/19

are surer

The state of the s

Acknowledgements

City of Cincinnati Mayor

John Cranley

City of Cincinnati City Manager

Patrick A. Duhaney
John Juech, *Assistant City Manager*Sheryl Long, *Assistant City Manager*Chris Bigham, *Assistant City Manager*

City of Cincinnati City Council

Vice Mayor Christopher Smitherman
President Pro Tem Tamaya Dennard
Council Member Greg Landsman
Council Member David Mann
Council Member Amy Murray
Council Member Jeff Pastor
Council Member Chris Seelbach
Council Member P.G. Sittenfeld
Council Member Wendell Young

City Planning Commission

Byron Stallworth, Vice Chair
City Manager Patrick A. Duhaney
Vice Mayor Christopher Smitherman
John Eby
Melissa Wideman
Anne Sesler
Jacob Samad

Department of City Planning Staff

Katherine Keough-Jurs, AICP, *Director*Alex Peppers, AICP, *Supervising City Planner*Jared Ellis, *City Planner, Project Manager*Stacey Hoffman, *Senior City Planner*Andy Juengling, AICP, *Senior City Planner*Samantha McLean, *City Planner*James Weaver, AICP, *Senior City Planner*

Special Thanks

Ann Marie Kerby, AICP, *Former Project Manager* Allison Rowland, *Initial graphic design*

City of Cincinnati Administration

Art Dahlberg, Director, *Department of Buildings and Inspections*

Phillip Denning, Director, Department of Community and

Economic Development

John Brazina, Interim Director, *Department of Transportation*

and Engineering

Wade Walcutt, Director, Cincinnati Park Board

Daniel Betts, Director, Cincinnati Recreation Commission

Eliot K. Isaac, Chief, Cincinnati Police Department

Roy E. Winston, Chief, Cincinnati Fire Department

City of Cincinnati Department Staff

Bryan Williams, Department of Transportatation and

Engineering

Daniel Fortinberry, *Department of Community and Economic*

Development

Steven Schuckman. Cincinnati Park Board

Kathleen Colley, Department of Finance

Jalisa Elkins, Cincinnati Recreation Commission

Brian Ogawa, *Department of Community and Economic*

Development

Giovanni Rocco, Department of Community and Economic

Development

OMP Steering Committee

Alvssa Baute

Jeff Bensman

Danny Brandel

Karen Crawford

Bruce Evans

Bob Gallo

Cody Gausvik

Joe Groh

Sandy Gross

Amanda Jobe

Dan Krohn

Jason Laine

Jes Overley

Chris Mengel

Chris Mucha

Mark Pearce

Jim Tenhundfeld

Fred Yaeger

Jason Wilcoxon

Connecting our Neighborhood

Jeff Bensman
John Gardocki
Joe Groh
Jason Laine
Amanda Laskowski
Jason Ramage
Craig Rozen
Paige Scheidler
Lisa Staggenborg
Bryan Sweeney
Bryan Williams
Fred Yaeger

Investing in our Businesses

Alyssa Baute
Andrew Farwig
Per Flem
Daniel Fortinberry
Sandy Gross
Todd Jellison
Johanna Looye
Jes Overley
Seth Shaifer
William Shuman
Michael Speaker
Jessica Zeller

Enhancing our Community

Andy Bosiljevac Danny Brandel Travis Cordes Karen Crawford Jalisa Elkins Stephen Gerth **Bob Gregory** Nicole Heims Amanda Jobe Joe Morand Jeff Penno Katie Penno Elana Perry Mary Quinn Stephen Schuckman Jason Wilcoxon

Managing our Future Growth

Stephanie Antle Kathleen Colley Shannon Dean Marilyn Eisbrouch Scott Ferguson Per Flem Katie Fiorelli Bob Gallo Cody Gausvik Chris Heims Tom Jenne Dan Krohn Ron Miller Mark Pearce Chelsea Roberts Adrian Schau Jamie Schwartz Seth Shaifer Robin Swartz

Jim Tenhundfeld

Executive Summary

The Oakley Master Plan is the first comprehensive neighborhood plan made for the Oakley community. Although there have been Urban Renewal Plans and Urban Design Plans for specific areas of the neighborhood, the Oakley Master Plan is the first ever strategic plan to address the entire neighborhood by utilizing a comprehensive planning process.

Throughout the two-year planning process, residents, business owners, and property owners have been collaborating to create a vision for the future of Oakley. That vision is an aspiration that includes having pedestrian-safe streets with a thriving business district enhanced by elements of green infrastructure while assuring that future growth is guided by sound zoning and planning principles.

Four Working Groups were created from the overarching vision that became the four Focus Areas to make the neighborhood vision a reality. Those four Focus Areas are:

Connecting our Neighborhood

Oakley's is bordered by Interstate 71 and major arterial roads cross the neighborhood. Primary topics include: pedestrian safety and connectivity, traffic management at key intersections and traffic calming, increasing bicycle and public transportation use.

Investing in our Businesses

In addition to a Neighborhood Business District, Oakley is also home to several large chain retail stores. Topics of this Focus Area includes parking concerns, retaining local business, and preserving the existing business district by encouraging foot traffic and integrating business and resident interests.

Enhancing our Community

Maintaining the character of a neighborhood involves an aesthetic quality often defined by public spaces, streetscapes, and open space. Topics include greenspaces, parks and recreation, streetscape improvements, and community relationships.

Managing our Future Growth

Development includes both commercial and residential projects that have significant impacts on the Oakley community. Topics of this group include zoning and land use, housing options, commercial retail, and community engagement with the development process.

Introduction

The Oakley Master Plan (OMP) is the first-ever comprehensive plan for the neighborhood of Oakley. Previous urban renewal and district plans had addressed specific areas of the neighborhood, but none of those plans had analyzed the Oakley neighborhood as the sum of all of its parts. The previous specific area plans included the *Oakley Square Neighborhood Business Urban Design Plan* (1982), the *Brotherton Court Urban Renewal Plan* (1997), the *Oakley Square Neighborhood Business District Urban Design Plan* (2000), the *Oakley North Urban Renewal Plan* (2001), and the *Robertson Avenue Corridor Urban Renewal Plan* (2001). Due to the age and changing landscape of Oakley in the intervening years, those plans are not referenced in the OMP. Instead, the OMP took a fresh approach based on existing conditions and current neighborhood-based planning principles.

A comprehensive neighborhood plan, such as the OMP, provides a snapshot of the neighborhood as it exists in a period of time and also envisions what the neighborhood will be in the future. The plan also provides guidelines for neighborhood policy while being flexible enough to stay relevant for changing conditions. Most importantly, the comprehensive neighborhood plan is owned and maintained by the Community Council, who will oversee the plan implementation over time. Elements of the OMP include existing conditions with a brief historical overview, planning process, and the four Focus Areas. Each Focus Area includes vision statements, the Focus Area initiatives and the associated goals, strategies, action steps, and implementation.

The OMP is based upon and consistent with the Comprehensive Plan for the City of Cincinnati, *Plan Cincinnati*, that was adopted by City Council in 2012. As the Goals of the OMP are implemented, they will be assessed with Plan Cincinnati to ensure consistency with the City's comprehensive goals. Specifically, the OMP is consistent with all five Initiative Areas of Plan Cincinnati (Compete, Connect, Live, Sustain, and Collaborate).

Introduction

Compete Initiative Area: Goal to "foster a climate conducive to growth, investment, stability, and opportunity" (page 103) and the Strategy to "target investment to geographic areas where there is already economic activity" (page 115).

Connect Initiative Area: Strategies to "expand options for non-automotive travel" (page 130) and "support regional and intercity transportation initiatives (page 144).

Live Initiative Area: Goals to "build a robust public life" (page 149) and "create a more livable community" (page 156) and the Strategies to "develop and maintain inviting and engaging public spaces to encourage social interaction between different types of people" (page 150), to "become more walkable" (page 157), and to "support and stabilize our neighborhoods" (page 160).

Sustain Initiative Area: Goals to "become a healthier Cincinnati" (page 181) and to "preserve our natural and built environment" (page 193) and with the Strategies to "protect our natural resources" (page 194) and "preserve our built history" (page 197).

Collaborate Initiative Area: Strategy to "unite our communities" (page 210).

The OMP is the result of two years of dedicated work that was created *for* the neighborhood *by* members of the neighborhood. The public engagement process of OMP consisted of six public meetings with opportunities for questions, answers, community input, and feedback. In addition, all Working Group and Steering Committee meetings were open to the public, and the OMP is the culmination of listening and addressing the issues and concerns of the neighborhood.

As Oakley continues to transition from its manufacturing-centered past to its new commercial and residential uses connected by engaging public spaces, the OMP will serve as a guide to facilitate that transition for one of Cincinnati's most dynamic neighborhoods.

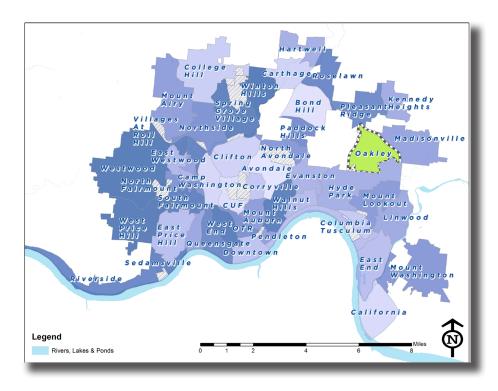
The Oakley Master Plan





Existing Conditions and Demographics

LOCATION



Oakley is located to the Northeast of Downtown Cincinnati. Oakley's location played a key part in cross-town railroad lines that led to the development of many of the manufacturing uses that once dominated Oakley.



Oakley directly borders Pleasant Ridge to the north, Madisonville to the east, and Hyde Park to the south. The entire east side of Oakley abuts the City of Norwood.

HISTORY

Oakley was originally known as "Four Mile," because it was a popular stop in the mid-1800s for wagons on the Madison Turnpike, now Madison Road. The land was purchased in 1846 by Anthony Brown, and in 1853, Paul Shuster bought 34 acres and named it Oakley because of the many oak trees. The villagers, however, called it Shusterville. The railroad came through in 1857. The village officially registered its name as Oakley in 1869.



Image: Hamilton County Public Library

During the 1890s, the community began to grow, and the famous Oakley Race Course for thoroughbred racing opened. The race track closed a few years later due to a state law prohibiting betting. The village was incorporated in 1898. The Cincinnati Milling Machine Company was incorporated in 1889, and by 1905 it had moved to Oakley along the railroad. Soon the old race track property was covered in new homes for the factory workers.

Library service began in 1910, when a deposit station opened in Barton's Drug Store. A full-service branch opened in 1926 in rented quarters near what is now the 20th Century Theater. In 1940, a branch library was established at the corner of Gilmore and Madison Road and served the community until 1986. A new building was constructed and dedicated in 1989.

Oakley was annexed to the City of Cincinnati in 1913. In the same year, Aglamesis Bros. Ice Cream Parlor and Candy Shoppe opened to accommodate the growing population of workers at the Mill, as the Cincinnati Milling Machine Company was called. During World War I, the Mill was a major producer of weapons of war. Sales declined after the war, but the company bounced back in the 1930s to become the country's largest producer of machine tools. This trend continued through subsequent American wars, and in 1970, the company changed its name to Cincinnati Milacron, Inc.

Although Milacron continues to operate in multiple locations worldwide, the Oakley factories are no longer running. The Oakley retail development Center of Cincinnati is located on the former Milacron factory property. Oakley Square on Madison Avenue is the heart of Oakley. In 1927 and 1932, small parcels of land were acquired and turned into green space on the square, called the Geier Esplanade. During the 1930s and 1940s, streetcars came every 5 minutes to Oakley Square.

The 20th Century Theater was built in 1941 and is a distinctive Oakley landmark with its 72-foot tower rising over the business district. The deteriorating Art Moderne theater was slated for demolition in the early 1990s, but was spared due to its historical significance and is finding a new life as a concert and special events venue.

Cincinnati Milling Machine Co.



Image: Hamilton County Public Library

OAKLEY FACTS

Oakley's neighbors

Ridge to the north,
Madisonville
to the east, Hyde

Park to the south and the City of Norwood to the west.

 The Oakley neighborhood is approximately

2,052 acres in size.

 As of the most recent 2010 Census, the population of Oakley is:

10,429 people.

*2010 US Census Data

 The Median Household Income in Oakley is

\$48,024 compared to \$33, 861 for the City of Cincinnati.

• Gender distribution:

53% female 47% male

*2010 US Census Data

*2010 US Census Data

The 2010 Cenus data shows that there are

6,099 housing units in Oakley

POPULATION



RACIAL IDENTIFICATION

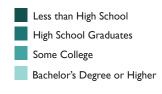
OAKLEY		CINCINNATI
84.4%	Identify as white	49.3%
9.6%	Identify as black	44.8%
2.8%	Identify as Asian	1.8%
0%	Identify as Native Hawaiian/Pacific Islander	0.1%
0.2%	Identify as American Indian/Alaska Native	0.3%
0.6%	Identify as some other race	1.2%
0.5%	Identify as Hispanic or Latino	2.8%
0.9%	Identify as two or more races	2.5%

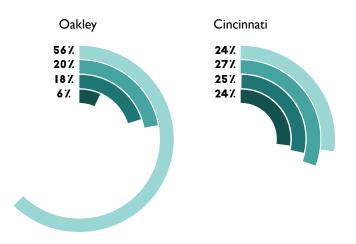
AGE



*ALL DATA PROVIDED BY U.S. CENSUS BUREAU, YEAR 2010, UNLESS OTHERWISE NOTED.

EDUCATION





School Enrollment



Preliminary School
132
Elementary or High School
448
College or Graduate School
1,150

Total: 1,730

INCOME



<\$10,000	586
\$10,000-\$24,000	719
\$25,000-\$34,000	736
\$35,000-\$49,999	1,116
>\$50,000	3,056

POVERTY STATUS

	Oakley	Cincinnati
Families Below Poverty	59	22%
Persons Below Poverty	27%	21%



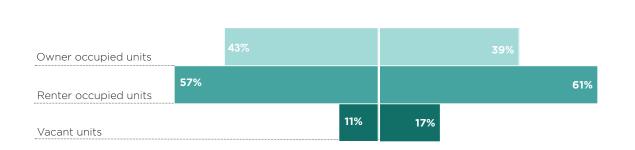
HOUSING



POPULATION AND MEDIAN HOUSEHOLD (HH) INCOME

OAKLEY	Population 12,801 Median HH Income \$15,362	Population 12,351 Median HH Income \$25,337	Population 11,244 Median HH Income \$38,793	Population 10,429 Median HH Income \$48,024
CENSUS YEAR	1980	1990	2000	2010
CINCINNATI	Population 385,457 Median HH Income \$12,675	Population 364,040 Median HH Income \$21,006	Population 331,285 Median HH Income \$29,493	Population 296,943 Median HH Income \$33,861

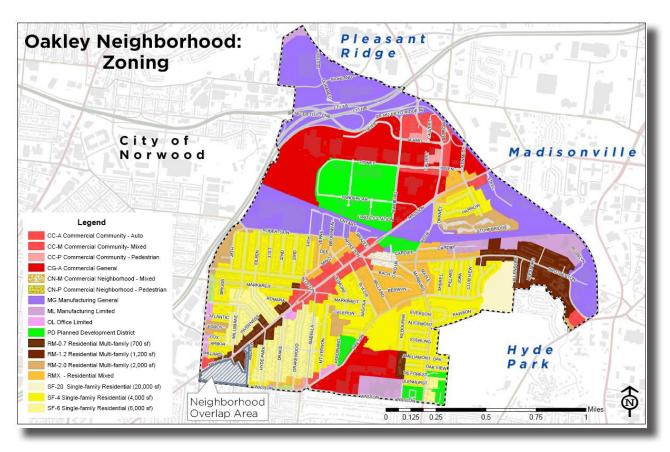
HOUSING OCCUPANCY



Oakley

Cincinnati

ZONING



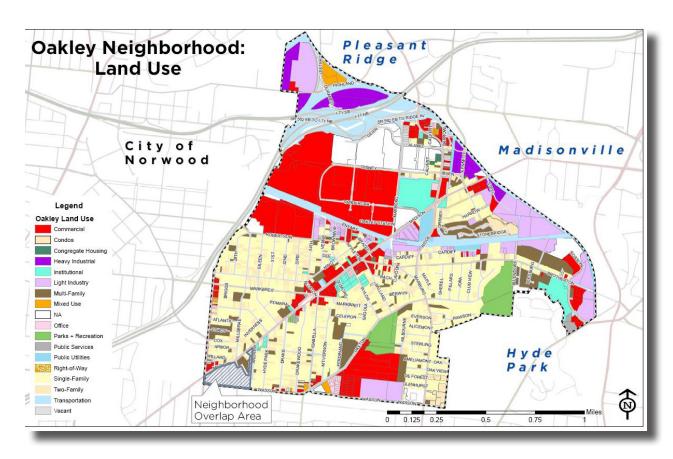
Commercial Community-Auto	0.6%
Commercial Community-Mixed	1.9%
Commercial Community-Pedestrian	0.3%
Commercial General-Auto	5.8%
Commercial Neighborhood-Mixed	0.2%
Commercial Neighborhood-Pedestrian	0.2%

Single-Family-20	6.0%
Single-Family-6	26.5%
Single-Family-4	8.9%
Residential Mixed-0.7	0.1%
Residential Mixed-1.2	2.1%
Residential Mixed-2.0	1.5%
Residential Mixed	2.7%
Planned Development	2.9%
Manufacturing General	38.0%
Manufacturing Limited	2.0%
Office Limited	0.2%

Oakley's manufacturing past is reflected in the Manufacturing General zoning district that comprises of 38 percent of Oakley's current zoning.

The majority of homes for Oakley residents are classified as Single-Family homes with 6,000 square foot minimum lot sizes.

LAND USE

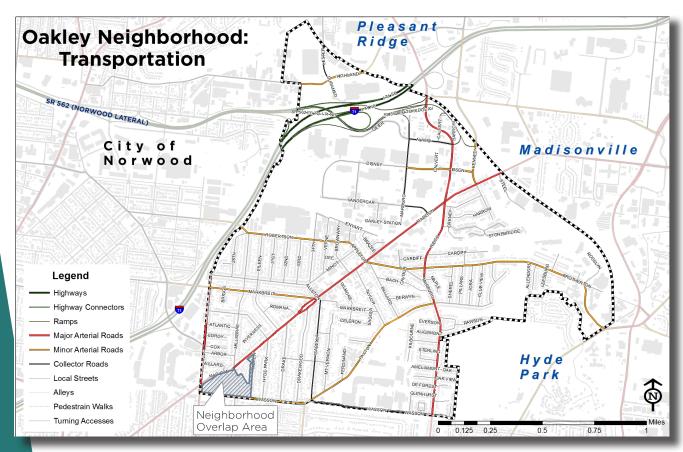


Commercial Condos Congregate Housing Heavy Industrial Institutional Light Industrial Multi-Family Mixed-Use Office	19.3% 1.1% 0.1% 3.8% 2.7% 7.3% 5.6% 0.7% 0.3%
Parks and Recreation Public Services Public Utilities Right-of-Way Single-Family Two-Family Transportation Vacant N/A	9.3% 0.5% 0.9% 0.8% 24.1% 5.4% 12.1% 1.0% 5.1%

While zoning will regulate permitted uses and building envelopes for particular parcels and tracts of land, a Land Use map will indicate the existing use of the property.

Analysis shows that the existing land use of Oakley is largely used for Single-Family homes that are located mostly south of the rail line.

TRANSPORTATION NETWORK



Madison Road also serves as the center street of Neighborhood Business District (NBD).Traffic, connectivity, and pedestrian issues were some of the most identifiable issues throughout the Oakley Master Plan process.

Land Use analysis indicates that transportation and rights-of-way accounts for almost 13% of the land use in Oakley. Interstate 71 and the associated interchanges are prominent in the northern part of Oakley, while Madison Road, Edwards Road, and Ridge Road/Marburg Avenue serve as major arterial streets.

HOW THE COMMUNITY DESCRIBES OAKLEY:

walkable FRIENDLY Iively S A F E

entrepreneurial

Quiet
"other"
NOISY
unwalkable
troubled
BORING

NUMBER OF RESPONDENTS

0

25

25

50

75

100

MOST VISITED AREAS BY OAKLEY RESIDENTS

NUMBER OF RESPONDENTS

OAKLEY SQUARE
Hyde Park Plaza
Oakley Station

OAKLEY LIBRARY

Oakley playground

neighborhood churches OAKLEY REC CENTER "other"

50

75

100

Plan Process

ABOUT THE Process

TIMELINE AND MEETINGS

1. WHERE ARE WE NOW? August-October 2017	 Create communication systems and methods Neighborhood survey Analysis of existing conditions Plan the kick-off and small groups
WHERE DO WE WANT TO GO? November-February 2018	 Kick-off meeting Review meeting outcomes Develop draft vision statement Plan the working group meetings
WHAT CAN WE DO TO GET THERE March-June 2018	 Working Group meetings Develop Goals, Strategies, and Action Steps Refinement Steering Committee Meetings
4. WHO, WHAT WHEN, HOW? July-December 2018	 Meetings of Working Group and Steering Committee Develop detailed recommendations with a timeline Open House - October 16 at the 21st Century Theater Circulate Draft Plan to Steering Committee
5. FINAL DRAFT January-September 2019	 Final steering committee review and approval OCC review and approval City Planning Commission review and approval City Council review and approval
6. October 2019 and beyond	Approved planDevelop implementation committee in OCCDetermine regular review cycle

Kick-off Meeting

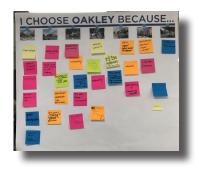
November 14, 2017

The official Kick-off Meeting for the Oakley Master Plan (OMP) was held on Tuesday, November 14, 2017 at the Oakley Recreation Center.

At this public event, members of the community were asked to participate in a "I choose Oakley" Post-It Note activity and a mapping exercise that allowed the neighborhood attendees to identify:

- Where they live, work, and own property
- Community assets
- Areas of opportunity
- Neighborhood challenges



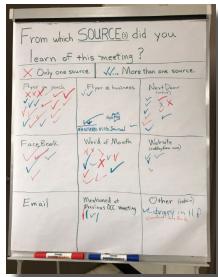








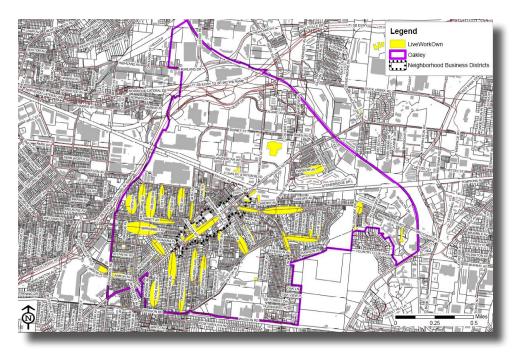


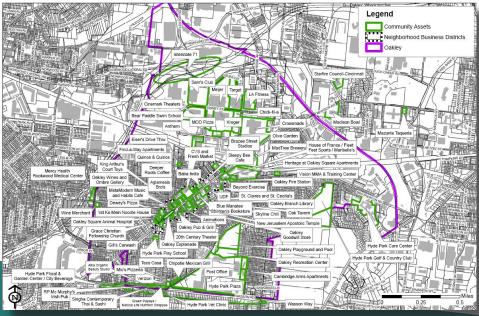




WHERE I LIVE, WORK, AND OWN PROPERTY

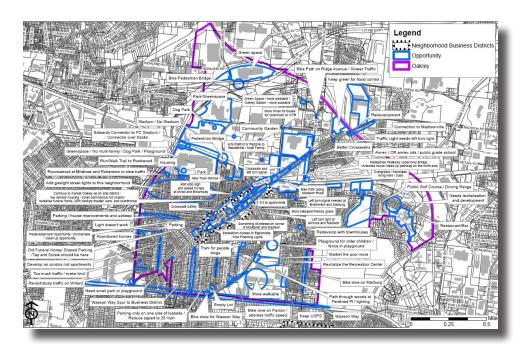
Attendees were asked to participate in an online survey and indicate on the map with a yellow dot the places that they live, work, and/or own property in Oakley.





COMMUNITY ASSETS

Community Assets included local businesses, shopping, dining, churches, apartment complexes, and schools as well as additional public amenities and services.



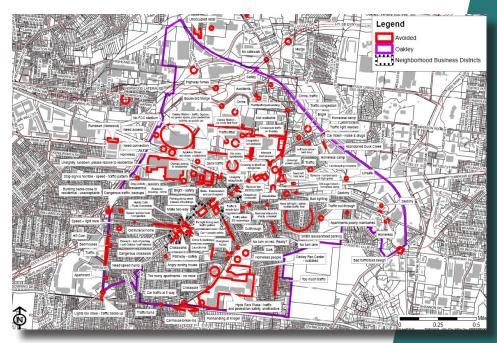
AREAS OF OPPORTUNITY

Many of the suggestions on ways to improve Oakley would lay the foundation for the Four Focus Areas (see next page) that the Oakley Master Plan was built around.

NEIGHBORHOOD CHALLENGES

Challenges Summary:

- Maintaining affordability for homeowners and renters
- "Overdevelopment"
- Traffic congestion and pedestrian safety
- Parking
- Criminal activity
- Lack of greenspace and parks
- Losing neighborhood identity



THE FOUR FOCUS AREAS

As a result of the Kick-off Meeting and the collected feedback, four focus areas were conceived that would evolve into the four Working Groups. The Working Groups each created their individual visions for the Oakley Master Plan.

connecting OUR NEIGHBORHOOD

Increasing connectivity through public transportation, bicycle use, pedestrian safety, and traffic calming will ultimately ensure Oakley's safety, walkability, and economic sustainability.

investing IN OUR BUSINESSES

Oakley strives to preserve and grow its strong collection of local businesses through emphasizing business diversity, creative business resources, parking solutions, and walkability.

enhancing OUR COMMUNITY

Oakley's pride has generated a strong sense of community that must be nurtured through generating creative ideas for developing and preserving public spaces.

managing OUR FUTURE GROWTH

Through preserving Oakley's neighborhood character and developments, the community will be cohesively enhanced and expanded during future growth.

Working Groups

Under the direction of the Steering Committee, the four Working Group were responsible for creating and refining the Goals and Strategies that have guided the principles of the Oakley Master Plan.





All of the meetings of the Steering Committee and the Working Groups were open to the public, and the Goals and Strategies were crafted by neighborhood input.

31

Open House

October 16, 2018

After nearly a year of hard work, the Steering Committee and Working Groups were ready to present the Goals and Strategies to the neighborhood.

The meeting was open to the public and held at the historic 20th Century Theater in the heart of the Oakley Neighborhood Business District.

A special thank you to the 20th Century Theater management and staff for hosting the OMP open house.



Attendees were asked to prioritize the presented Goals and Strategies. In addition, those who attended were also asked to fill out comment cards to provide feedback for the members of the Working Groups.







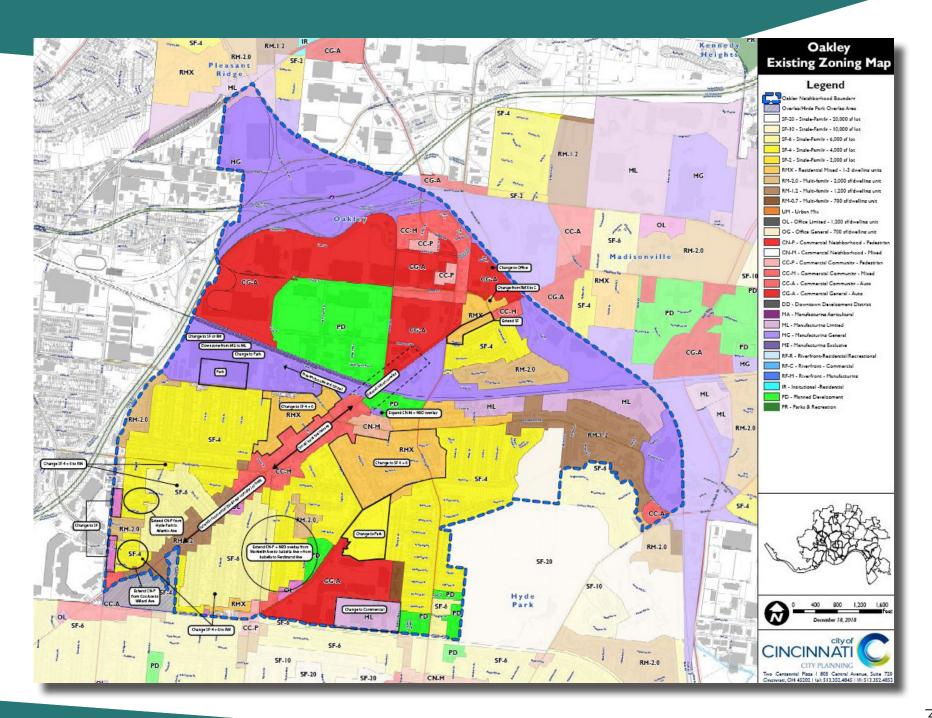


December 18, 2018

Part of the neighborhood planning process involves looking at both future land use and zoning. Identifying possible areas for zone changes can help inform, guide, and manage future growth and development.

At the Zoning Workshop held on December 18, 2018, participants were asked about their visions for future zoning in Oakley and to make zoning recommendations based on those visions.

Due to Oakley's dynamic nature, some of the suggested zone changes that were recommended were being considered by developers while the Oakley Plan was in still in development.



Draft Public Comment

July 16, 2019

As the Oakley Master Plan neared completion, it was time for the public to meet with the Working Groups and members of the Steering Committee to discuss any final comments, questions, and suggestions to the Plan.

As with every open house meeting with the Oakley Master Plan, public input was an essential resource in guiding the Plan.









The Four Focus Areas: Goals and Strategies

The Four FOCUS AREAS

connecting OUR NEIGHBORHOOD

investing IN OUR BUSINESSES

enhancing OUR COMMUNITY

managing OUR FUTURE GROWTH

Focus Area: Connecting Our Neighborhood

connecting our neighborhood

Our Vision...

Increasing connectivity through public transportation, bicycle use, pedestrian safety, and traffic calming will ultimately ensure Oakley's safety, walkability, and economic sustainability.

*Multiple **Action Steps** below involve actions at specific locations on specific Oakley streets. Those locations are omitted from the OMP because the list of such locations will undoubtedly change over time after the OMP is finalized. Specific locations will be continuously updated and can be found at **oakleynow.com/safety**. The currency of this website will be ensured by the OCC Board of Trustees.

Increase pedestrian safety, volume, and connectivity.

STRATEGY #1 Create Oakley neighborhood development standards to increase pedestrian friendliness.

ACTION STEP

Create standards for new (or re-) developments that ensure high walkability.

STRATEGY #2 Improve pedestrian connectivity.

Install pedestrian-triggered flashing crossing signs, specifically at locations identified on the City's **Vision Zero** website or the **oakleynow.com/safety** website.

Explore options for sidewalk installation where currently there are none alongside roadways.

Provide a direct path to Oakley Station via pedestrian bridge/tunnel over/under railroad tracks.

Ensure pedestrian (and bike runnel) stairs/ramp between Wasson Way Trail & Marburg Avenue

Install more crosswalks where there are long gaps between existing crosswalks or at places where pedestrians frequently jaywalk, as identified by the City's Vision Zero website or at oakleynow.com/safety.

Crosswalk Improvements Opportunity Area



The map above shows show the intersections of Brotherton Road, Marburg Avenue, and Cavour Street.

STRATEGY #3 Improve sidewalk safety.

ACTION STEP

Explore ways to get residents to report and property owners to fix significantly uneven sidewalks.

STRATEGY #4 Increase volume of pedestrians.

ACTION STEPS

Define walking routes through Oakley of varying lengths and promote the routes via signage and listing on the OCC website.

Installation of wayfinding signage to high-frequency destinations or areas, with explanations and/or QR codes, walking time, and distance.

STRATEGY #5 Improve lighting along pedestrian pathways.

ACTION STEP

Install underpass lighting and upgrade quality of appropriate lighting.

STRATEGY #6 Empower residents to address pedestrian safety concerns resulting from traffic behavior.

ACTION STEP

Develop recommended action steps for residents to follow for reporting traffic behavior, using the **Vision Zero** website and the **oakleynow.com/ safety website.**

Increase use of bicycles.



The red outline in the map above shows the section of the Wasson Way adjacent to Oakley.

STRATEGY #1 Complete development of the Wasson Way Trail adjacent to Oakley.

ACTION STEP

Explore ways for Oakley to assist with planning and funding.

STRATEGY #2 Encourage bicycling in Oakley.

ACTION STEPS

Encourage

installation of bike sharing location(s).

Re-activate and complete creation of Bicycle Boulevards system.



Photo courtesy of wcpo.com

Install bicycle stands/racks at locations near businesses, parks, institutions.

Improve control, safety, and efficiency of traffic.

STRATEGY #1

Create calmer arterial road traffic through speed reductions.

ACTION STEPS

Reduce speed within and adjacent to the Neighborhood Business District (NBD) to improve pedestrian safety.

Work with city to reduce speeds at identified problem locations reported by residents on the City's **Vision Zero** website or at the **oakleynow.com/safety** website.

Install speed limit signs that light up after dark at locations where speed limit decreases.

STRATEGY #2 Optimize traffic flow.

ACTION STEPS

Optimize traffic flow at turning intersections via parking control, adding left turn signals, designating left turn lanes, and/or other means at locations identified on the City's **Vision Zero** website or on the **oakleynow.com/safety** website.

Add stop signs in key locations that align with crash data and pedestrian concerns and identified on the City's **Vision Zero** website or the **oakleynow.com/safety** website.



Create neighborhood criteria for when or when NOT, to widen roads and intersections, balancing safety, efficiency and neighborhood character.

Request that the Department of Transportation and Engineering (DOTE) conduct traffic a study through neighborhood business district, in support of other actions in the Oakley Master Plan.

Increase use of public transportation.

STRATEGY #1

Provide circulating public transit between neighborhood business districts within and adjacent to Oakley.

ON STEP

Coordinate transportation opportunities with:

- Madison Road Business District
- Oakley Station/Center of Cincinnati
- Hyde Park East Business District
- Pleasant Ridge Business District

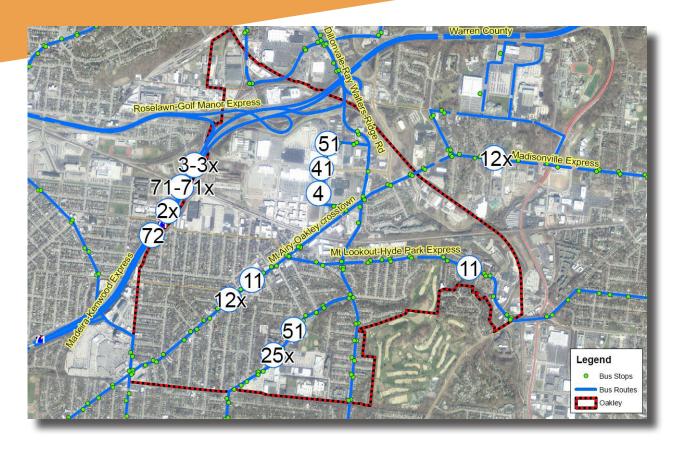
- Hyde Park Square
- Mt. Lookout Square
- Hyde Park Plaza
- Rookwood Pavilion

ACTION STEPS

STRATEGY #2

Promote existing Metro services.

Some of the major Metro Routes that currently serve Oakley.



Advertise and conduct "group rides" on the #11 bus, round trip from the Oakley Neighborhood Business District to an activity center destination outside of Oakley.

Encourage and coordinate with downtown businesses to provide bus passes to employees to commute by bus.

Work with Oakley businesses to promote awareness of existing routes and services.

connecting Our neighborhood

Emphasize walkability, pedestrian and bicycle safety, public transit accessibility and rider safety/protection, and efficient traffic flow throughout all neighborhood developments, residential or commercial, both new and existing.

Emphasize the continuity of pedestrian movement from public sidewalks through the site and into the building(s).

Emphasize pedestrian/crosswalk visibility thru lighting, signaling, signage, distinctive marking, use of differentiation in elevation and/or surface materials, and other physical design measures.

Employ appropriate traffic calming techniques to ensure safe pedestrian travel, to include use of speed bumps, cut outs, signage, signaling, and other physical design measures.

connecting Our neighborhood

Emphasize features that encourage bicycle and ride share usage, to include runnels on stairs/ramps and locking stands for bicycles, designated pickup/drop off areas for ride share.

Create buffers to separate pedestrians from moving vehicles using street furniture, trees, landscaping and other sidewalk infrastructure.

Development
should minimize
disruption of
surrounding
property/
neighborhood
environment,
both in the overall
design and during
the actual work
process.

Focus Area: Investing in Our Businesses

investing in Our Businesses

Our Vision...

Oakley strives to preserve and grow its strong collection of local businesses through emphasizing business diversity, creative business resources, parking solutions, and walkability.

Utilize creative parking solutions that allow our business district to thrive.

STRATEGY #1

Explore options to create an Urban Parking Overlay District in the Oakley Business District.

ACTION STEP

Work with the community stakeholders, Oakley business owners, and City departments to study feasibility.

STRATEGY #2 Identify areas in the Oakley Business District for a ridesharing drop/off pick-up zone.

ACTION STEP

Coordinate with business owners and City departments to dedicate existing parking space(s) on Madison Road or an open space adjacent to the Oakley Business District

STRATEGY #3 Work with the City of Cincinnati to create a parking strategy that correlates with neighborhood goals.

ACTION STEP

Utilize neighborhood parking studies to develop strategies, including assessment of potential shared parking opportunities.

Preserve the business and residential integrity of the neighborhood.

STRATEGY #1

Implement a parking plan that correlates with neighborhood goals.

Ensure new developments do not allow parking between building and street and encourage parking behind buildings.

Identify parking solutions for business district based on results of parking studies.

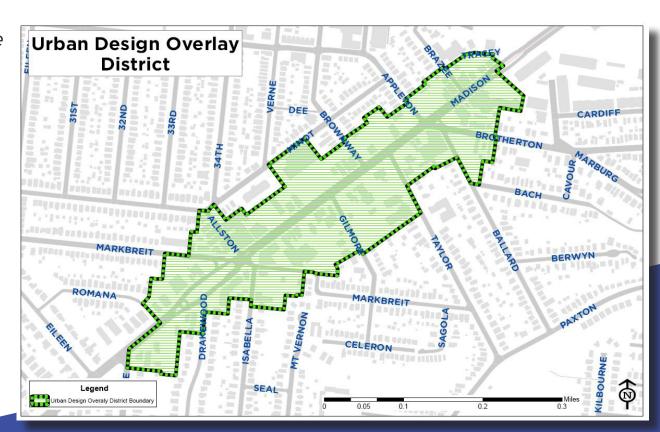
Encourage businesses to provide input on the new parking plan.

STRATEGY #2 Extend the boundary of the Urban Design Overlay District.

ACTION STEP

Work with the City of Cincinnati to extend the boundaries of the existing Urban Design Overlay District (UDOD).

The map on the right shows the current UDOD boundary. It has been proposed to extend the UDOD boundary in both directions along Madison Road.



Emphasize the walkability and residential nature of the community.

STRATEGY #1 Award Oakley businesses for creating storefronts or environments that invite foot traffic.

ACTION STEP

Create an annual award program initiated by the Oakley Community Council and funded by the Neighborhood Business District.



Consideration and encouragement of Oakley-based and visiting businesses to address community needs.

STRATEGY #1 Create a business roundtable.

ACTION STEP

Engage local business owners to create a roundtable.

STRATEGY #2 Encourage a vibrant business culture through the Business Committee of the Oakley Community Council.

ACTION STEP

Hold quarterly business events hosted by the Oakley Community Council and/or members.

Maintain integration between local businesses and residents.

STRATEGY #1 E

Encourage businesssupported, communitydriven events.



STRATEGY #2 Intentional marketing and event planning for all ages and members of the community in cooperation with local businesses.

ACTION STEP Continue Oakley Community Council events.

STRATEGY #3 Create and encourage innovative business resources.

ACTION STEPS Create oakleynow.com. business resource pages and forums.

Add new pages and functionality to the oakleynow.com website

Focus Area: Enhancing Our Community

enhancing our community

Our Vision...

Oakley's pride has generated a strong sense of community that must be nurtured through generating creative ideas for developing and preserving public spaces.

Increase green space in Oakley.



Existing parks, green space, and open space in Oakley consists of the Oakley Playground and a section of the Hyde Park Country Club that lies within the Community Council boundary of Oakley.

STRATEGY #1

Encourage developers to create green space and improve sustainability.

ACTION STEPS

Encourage developers to use the Oakley Neighborhood Guidelines for commercial landscaping for any new construction or redevelopment.

Incorporate green space or sustainable practices in new developments. Examples could include:

- Planting a mix of tree sizes in parking lots and along parking lot edges to reduce storm water runoff.
- Replacing impervious
 pavement with permeable
 infrastructure when updating
 parking lots and sidewalks.
- Installation of solar panels or build using LEED standards.

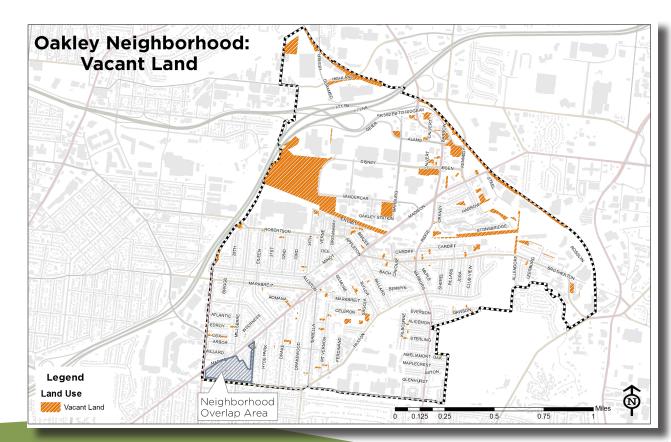
STRATEGY #2 Repurpose vacant or underused land.

ACTION STEP

Confirm any vacant land owned by the City for use as a community garden or other non-permanent use to benefit the neighborhood.

Existing vacant land has the potential to be redeveloped as future green space or additional parks for Oakley.

Implementing the Action Step above to confirm property ownership is the fist step towards possible redevelopment.



STRATEGY #3 Preserve and improve tree canopy.

ACTION STEP

Share information for residents to request trees from Urban Forestry and ReLeaf programs. Leverage additional grants or resources available.

STRATEGY #4 Explore options for new parks in Oakley.

ACTION STEPS

Confirm residential areas that are not located within 1/2 mile of a park, playground, or recreation area as identified in the Sustain goals of Plan Cincinnati.

Request City to allocate money to purchase or acquire donation of land in Oakley to turn into green space for use of the residents.

Goal 2

Explore options for new Community Center.

STRATEGY #1

Work with City Departments to explore funding sources for a new Oakley Recreation Center.

ACTION STEP

Ensure TIF funding is allocated and request City of Cincinnati funding approval for new Community and Recreation center in Oakley.

Goal 3

Create more livable streets.

STRATEGY #1 Enhance and manage rights-of-way areas, planters, and streetscape.

ACTION STEPS

Confirm ownership and upkeep of planters and landscape areas.

Follow-up with City on any City-managed areas.

Create Adopt-a-Planter initiatives for businesses, streets or groups.

Suggest updated plantings to improve appearance and upkeep as required.

STRATEGY #2 Control litter on streets.

ACTION STEPS

Identify public areas where the City needs to patrol or add trash cans.

Network with local schools or churches for community clean-up days.

Encourage individual streets to monitor and maintain their area.



STRATEGY #3 Create safer sidewalks.

ACTION STEP

Confirm City plan for review and repair of public sidewalks - request to target public and corporate owned areas.

STRATEGY #4 Educate the community on resources available.

ACTION STEP

Utilize the **oakleynow.com** website and other social media accounts to share details on how to use the **Fixit Cincy!** app to report nuisance areas, property code violations, and safety issues.

Goal 4

Build Community Relationships.

STRATEGY #1

Host events to pull families together in the community.

ACTION STEP

Partner with public and private sponsors to hold events.

STRATEGY #2

Increase neighborhood and street pride.

ACTION STEPS

Encourage block parties by sharing with residents how to request permits.

Confirm where block captains exist to leverage and grow.

Submit request for new Artworks murals in Oakley.

Oakley recognizes the aesthetic, ecological, and economic value of landscaping and requires its use to:

- Preserve and enhance Cincinnati's urban forest
- Promote the reestablishment of vegetation in urban areas
- Reduce stormwater runoff pollution, temperature, and rate and volume of flow
- Establish and enhance a pleasant visual character which recognizes aesthetics and safety issues
- Promote compatibility between land uses by reducing the impacts of specific development on users of the site and abutting uses
- Unify development, and enhance and define public and private spaces
- Promote the retention and use of existing non-invasive vegetation
- Aid in energy conservation by providing shade from the sun and shelter from the wind
- Mitigate for loss of natural resource values

The Oakley Community Council will collaborate with potential developers to work within the the Design Guidelines. Neighborhood beautification should include the following considerations:

- Landscaping and screening
- Plant materials including:
 - Ground cover
 - Shrubs
 - Trees
 - Plant material choices and preparation
- Installation and maintenance
- Landscaping areas on corner lots
- Landscape and tree plans
- Completion schedules
- Planting of additional street trees
- Mitigation and restoration plantings

*Additional information on specific types of suggested plantings may be found at the **oakleynow.com** website.

Focus Area: Managing Our Future Growth

managing our future growth

Our Vision...

Through preserving Oakley's neighborhood character and developments, the community will be cohesively enhanced and expanded during future growth.

managing

our future growth

Goal 1

Assure that future growth is guided by zoning and planning that will preserve Oakley as a thriving, unique, and pedestrianscaled urban neighborhood.

STRATEGY #1 Increase neighborhood influence on development and redevelopment decisions.

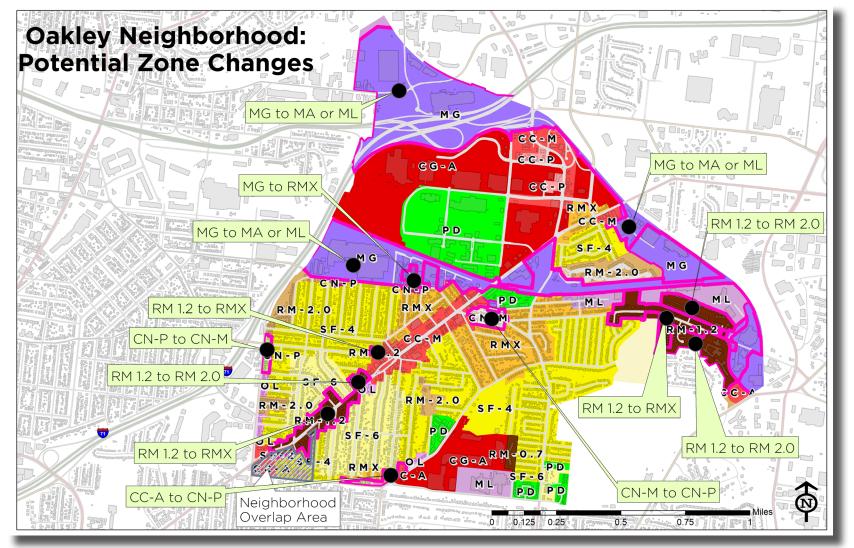
Initiate zoning text and map amendments specifically to limit the further "suburbanization" (auto-oriented development) of Oakley.

Evaluate the appropriateness of the existing zoning map for vacant and underutilized properties.

Identify a realistic maximum density for multi-family development so that adequate space is provided for off-street parking and landscaping.

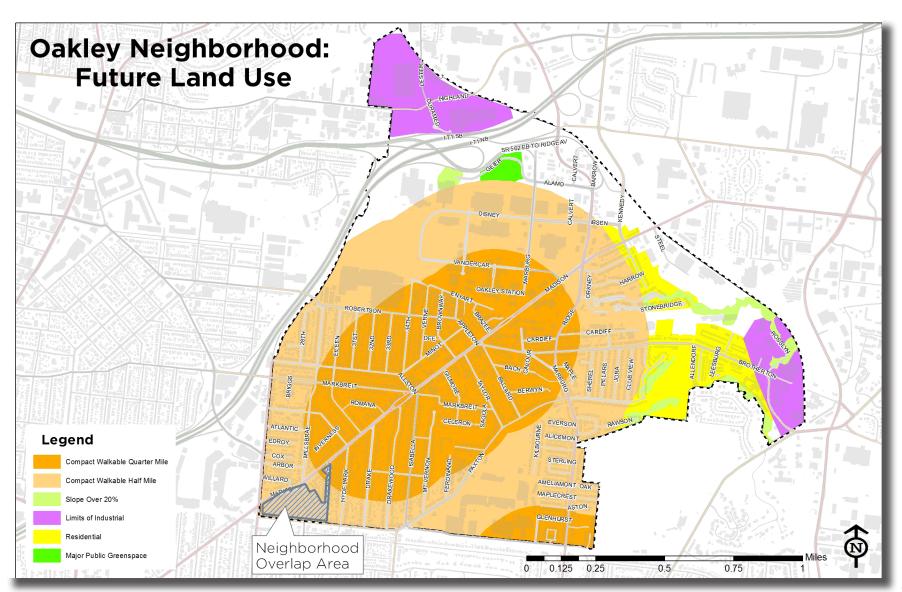
Create a sub-area plan and policies to guide future redevelopment adjacent to and in the vicinity of the Wasson Way Trail.

Identify and adopt location and design criteria for compatible redevelopment of single-family parcels.



An early exercise of the Managing our Future Growth Working group was to identify potential areas for re-zoning. The purpose of this exercise was to update any zoning districts that were not being utilized in the way they were currently zoned.

The Future Land Use map is based on Plan Cincinnati (2012), the approved comprehensive plan for the City of Cincinnati.



STRATEGY #2 Identify neighborhood development goals for the Robertson Avenue, Forrer Street, and Disney Avenue sites and for the eastern side of Edwards Avenue (facing Rookwood).

ACTION STEPS

Develop a partnership with the UC School of Planning program on possible scenarios for potential major development sites.

Encourage and influence potential developers to create projects that will enhance the OMP goals.

Goal 2

Increase the percentage of owneroccupied homes.

STRATEGY #1

Improve neighborhood control in the redevelopment of single-family property.

ACTION STEP



Goal 3

Preserve the Oakley Neighborhood Business District as a unique and distinct destination.

STRATEGY #1

Monitor, maintain and enhance the visual character of Oakley's Neighborhood Business Districts (NBDs) and related gateways and streetscapes.

ACTION STEPS

Expand the Urban Design Overlay District to Ridge Road and Madison Road to conserve and improve NBD character.

Seek out funding opportunities such as Cincinnati Neighborhood Business Districts United (CNBDU).

STRATEGY #2 Promote unique businesses in the NBDs to encourage local entrepreneurs and provide a distinctive shopping experience.

ACTION STEP

Adopt more stringent Urban Design Overlay District guidelines that will strengthen the existing controls of the Zoning Code.

STRATEGY #3 Improve, maintain, and enhance the visual character of Oakley's non-contiguous retail areas.

ACTION STEP

Develop and adopt design guidelines for the noncontiguous retail areas such as Wasson Road between Mt. Vernon Avenue and Drake Avenue and Edwards Road between Madison Road and Markbreit Avenue. Goal 4 Improve transparency and community engagement in Oakley's planning, development and redevelopment processes.

STRATEGY #1

Refine processes and procedures to continually improve procedural order and community engagement at OCC meetings.

ACTION STEPS

Identify successful community engagement methods and procedures from neighborhoods in Cincinnati and around the country.

Develop an engagement strategy to increase the capacity of Oakley stakeholders to participate effectively in OCC's decision regarding development and redevelopment projects.

STRATEGY #2 Consider compliance with the Oakley Master Plan whenever development requests are submitted to the Oakley

Community Council.

ACTION STEP

Develop Oakley Community Council (OCC) policies for adopting, implementing, amending, interpreting and updating the Oakley Master Plan so that compliance with the Plan is strongly encouraged in each OCC review of a development or redevelopment request.

managing our future growth

The **Oakley Master Plan** adopts and incorporates the vision set forth in Plan Cincinnati "to preserve our compact, walkable areas where they already exist, and strategically create them where they don't. The key to modernization of our thriving urban city is to contemporize, but not suburbanize".

- Adaptive use of existing buildings is generally preferable to new construction.
- *Opportunities* for home ownership should be provided in all new residential developments and all redevelopments of existing residential properties.
- *Business* development must provide opportunities for local entrepreneurs to create unique non-franchise, non-formula, pedestrian-oriented businesses.

Implementation Tables

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
	Create Oakley neighborhood developments standards to increase pedestrian friendliness	Create standards for new (or re-) developments that ensure high walkability	н	Medium	3	-Working through standards -Agreement from new developers
		Install pedestrian-triggered flashing crossing signs at identified locations	н	Ongoing	4	-Funding -Regulation
		Explore options for sidewalks where currently there are none alongside roadways	н	Long	4	-Funding -Regulation
	Improve pedestrian connectivity	Provide a direct path from SW Oakley to the edge of Oakley Station via bridge or tunnel under railroad tracks	L	Long	5	-Railroad
		Ensure pedestrian (and bike runnel) stairs/ramp between Wasson Way Trail & Marburg Ave.	L	Long	1	-Funding
Increase pedestrian safety, volume, and		Install more crosswalks in gaps between existing crosswalks or at places of frequent jaywalking activity as identified	н	Ongoing	4	-Funding -Regulation and Process
connectivity	Improve sidewalk safety	Explore ways to get residents to report and property owners to fix significantly uneven sidewalks	М	Unknown	5	-City Regulation and process
	Increase volume of	Define walking routes through Oakley of varying lengths and promote the routes via signage and listing on the OCC website	М	Short	3 (define) 5 (install)	-Funding
	pedestrians	Installation of wayfinding signage to high-frequency destinations or areas, with explanations and/or QR codes, walking time and distance	М	Short	3	-Funding -Destinations and Content -OCC
	Improve lighting along pedestrian pathways	Install underpass lighting and upgrade quality of appropriate lighting	L	Long	5	-Funding -City regulations
Empower reside to address pedestrian safe concerns		Develop recommended action steps for residents to follow for reporting traffic behavior as identified	М	Short	2	
92						

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
City	occ	N/A	осс	N/A	Nothing	CN-1 (see appendix)
City	City	осс	City	Public	\$\$	CN-2 (see appendix)
City	City	осс	Property owners	Public	\$\$	Examples: Seal St., Hyde Park Ave south of Watson (This might be HP)
-City -State	-City -State	осс	City	Private/Public	\$\$\$	
Wasson Way Project	City	осс	City	Private/Public/ Grants	\$\$	Bike runnel examples in Smale Park.
City	City	осс	City	Public	\$\$	See oakleynow.com/safety for identified locations
City	City	осс	City	Public/Private	\$	CN-3 (see appendix)
-OCC -P&G based ""Go Vibrant"" group (http:// govibrant.org/)"	осс	Business sponsors	осс	Private/Public	\$	
осс	осс	Business sponsors	осс	Private/Public	\$\$	CN-4 (see appendix)
City	City	осс	City	Public	\$\$	
-Neighborhood -Police -Neighbors -OCC	-Residents	-Neighborhood -Police -Neighbors -OCC		Public	\$	CN-5 (see appendix)
						93

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
	Complete development of the Wasson Way Trail adjacent to Oakley	 Explore ways for Oakley to assist with planning and funding 	М	Long	5	-Funding
Increase use of bicycles		 Encourage installation of bike sharing location(s) 	L	Medium	3	-Station connectivity
	Encourage bicycling	 Re-activate and complete creation of Bicycle Boulevards system 	L	Long	3	-Initiative
	in Oakley	 Install bicycle stands/racks at locations near businesses, parks, and institutions 	Long	Short	4	-Space -Funding
		Reduce speed within and adjacent to the Neighborhood Business District (NBD) to improve pedestrian safety		Long	4	-Funding -Regulation and process
	Create calmer arterial road traffic through speed	Work with city to reduce speeds at identified problem locations reported by residents, as identified	н	Medium	4	-Funding -City regulations
	reductions	 Install speed limit signs that light up after dark at locations where speed limit decreases 	М	Long	4	-Funding -City regulations
Improve control, safety, and efficiency of traffic		 Optimize traffic flow at turning intersections via parking control, adding left turn signals, designating left turn lanes, and/ or other means at identified locations 	н	Medium	4	-Process and regulations
		 Add stop signs in key locations as identified 	М	Medium	3	-Process
	Optimize traffic flow	 Create neighborhood criteria for when, or when NOT, to widen roads and intersections, balancing safety, efficiency and neighborhood character 	н	Medium	3	-Development standards -Developer agreement
		 Request that DOTE conduct traffic a study through neighborhood business district, in support of other actions in the OMP 	L	Medium	4	-Regulations -Size of study area
94						

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
Wasson Way Project	City	Wasson Way Project	City	-Private -Public -Grants	\$\$\$	
-Red Bike or competitor -City Red Bike rep	Red Bike or competitor	Volunteer via OCC	Red Bike or competitor	Red Bike or competitor	N/A	Consider Zagster
-Green Umbrella -Tri-State Trails	City	OCC volunteer	City	Public	\$\$	Will need to find a point person to take the initiative
-SORTA -OKI	Participating businesses	Volunteer via OCC	Participating businesses	Private/Public	\$	
City	City	осс	City	Public/Private	\$\$\$\$	CN-6 (see appendix)
City	осс	City Departments	осс	Public		See oakleynow.com/safety for specific locations
City	осс	City	осс	Public	\$\$	Two suggested locations: along Madison Rd at entrance to business district from both directions.
-City -SORTA	осс	осс	City	Public	\$\$\$	See oakleynow.com/safety for specific locations
DOTE	осс	City	City	Public	\$\$	See oakleynow.com/safety for specific locations
City	осс	-	occ	N/A	o	CN-7 (see appendix)
City	Request from OCC	City	осс	Public	\$\$	
						95

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
	Provide circulating public transit between business districts within and adjacent to Oakley	 Coordinate transportation opportunities with adjacent neighborhoods. 	М	Long	5	-Funding -Coordination w/other neighborhoods
Increase use of public transportation	use of public	 Advertise and conduct "group rides" on a #11 bus, round trip from the Oakley Neighborhood Business District to an activity center destination outside Oakley. 		Medium	2	-Promoting to potential riders -Coordinating with destinations
		 Encourage and coordinate with downtown businesses to provide bus passes to employees to commute by bus 	L	Medium	4	-Commuter attitudes -Participation
		 Work with Oakley businesses to promote awareness of existing routes/services 	L	Medium	2	-Business participation

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-Local Businesses -Metro -Neighboring Community Councils	SORTA/Metro	Businesses at stops	SORTA/Metro	Private/Public	\$\$\$	6/26/18 Meeting - Demand for circulator routes is on their radar. This plan is dependent on upcoming tax levy and may be able to cover this line item of the plan.
-Participating businesses -Chamber of Commerce -City event coordinator -Cincinnati USA organization	Volunteer via OCC	N/A	N/A	N/A	\$	CN-8 (see appendix)
Metro	Participating businesses	осс	Participating businesses	Private	\$\$	6/26/18 Meeting - Contact "Ridership Development Manager" that runs pass program. It was noted that P&G is not receptive to this idea.
Metro	Participating businesses	осс	Participating businesses	Private	\$	6/26/18 Meeting - ask business to post signage in stores promoting routes that pass by their business and available services, such as route status

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
Utilize creative parking solutions that allow our business district to thrive	Work with the City of Cincinnati to create a parking strategy that correlates with neighborhood goals	Utilize neighborhood parking studies to develop strategies, including assessment of potential shared parking opportunities	М	Short/Long	4-5	-Funding -Zoning regulations -Participation
Preserve the business and residential integrity of the neighborhood.	Implement a parking plan that correlates with neighborhood goals		М	Short/ Medum/Long	3-4	-Participation Dissemination of plan
	Extend Urban Design Overlay District	Work with the City to extend the boundaries of the existing UDOD	н	Short/ Medium	4	-Consensus -Buy in
Emphasize the walkability and residential nature of the community	Award Oakley businesses for creating storefronts or environments that invite foot traffic	Oakley Community Council (OCC) to create annual award program funded by Neighborhood Business District) NDB	L	Short/Long	2	-Marketing -Disseminating information -Creating program
Consideration and encouragement of Oakley-based	Create a business roundtable	Engage local business owners to create a roundtable	н	Short/Long	1	-Diversity -Contact database
businesses and visiting businesses to meet community needs	Encourage a vibrant business culture through the Business Committee of OCC	Quarterly business events hosted by OCC and/or members	М	Short/Long	1	-Host locations -Contact database

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-City -Business owners	-City Parking Division -DOTE	City	-City Parking Division -Business owners	Public/Private	\$\$	
-Business owners -City -Developers	-Business owners -City	-Business owners -City	-Business owners -City	Private/Public	\$	
-City -OCC -Business owners	-City -OCC	Stakeholders in UDOD	City	Private/Public	\$\$	Would require a City process by neighborhood request
-OCC -Business owners -External partners	осс	Business owners	-OCC -Business owners	-Private -NBD grant	\$	
-OCC -Business resources	Business committee of OCC	Business owners	-OCC -Business owners	-Private -NBD grant	\$	
-OCC -Business owners	Business committee of OCC	Business owners	-OCC -Business owners	-Private -OCC	\$	

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
	Encourage business-supported, community-driven events	Market and promote the events	н	Short/Long	3-4	-Organization -Participation
Maintain integration between local businesses and residents	Intentional marketing and event planning for all ages and members of the community in cooperation with local businesses		н	Short/Long	3-4	-Organization -Participation
	Create and encourage	Create oakleynow.com business resource pages and forums.	н	Short/Long	3	-Process -Reliable data
	innovative business resources	Add new pages and functionality to oakleynow.com	L	Short/Long	2	Time and technical constraints

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-Business owners -Sponsors -Residents -Visitors to Oakley	Business owners	-OCC -Residents -Visitors to Oakley	Business Owners	-Private -Grant	\$	
-OCC -Business owners -Sponsors -Residents -Visitors to Oakley	-OCC -Business owners	-Residents -Oakley visitors	-OCC -Business owners	-Private -Grant	\$\$\$	
-OCC -Business owners	осс	Business owners	Business roundtable	-Private -Grant	\$	
-OCC -Business owners	Business roundtable	Business owners	-OCC -Business owners	\$\$	\$\$	

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
		Encourage developers to use the Oakley Neighborhood Guidelines for commercial landscaping for any new construction or redevelopment	н	Short	3	-Complication -Requires Zone Change -Existing Standards
Increase Green Space in Oakley	Encourage developers to create green space and improve sustainability	Incorporate green space or sustainable practices. Examples could include: Installation of solar panels or new construction using LEED standards Planting a mix of tree sizes in parking lots and along parking lot edges to reduce stormwater runoff Replacement of impervious pavement with permeable infrastructure when updating parking lots and sidewalks.		Short	3	-Complication -Requires Zone Change -Existing Standards
	Repurpose vacant or underused land	Confirm any vacant land owned by the city for use as a community garden or other non-permanent use to benefit the neighborhood	н	Short	2	-Ownership -Management -Community initiative
	Preserve and Improve Tree Canopy	 Share information for residents to request trees Urban Forestry and ReLeaf program. 	н	S,M,L	1	-Availability of grants
102	Explore options for new parks in Oakley	 Confirm residential areas that are not located within 1/2 mile of a park, playground, or recreation area as identified in the Sustain goals of Plan Cincinnati. Request City to allocate money to purchase or acquire donation of land in Oakley to turn into green space for use of the residents. 	н	М	5	-Funding -Land availability

Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	\$, \$\$, \$\$, \$\$\$, \$\$\$, \$\$\$\$	Notes
City Planning DCED	осс	N/A	Funding Private, Public, grant	N/A	
-City Planning -DCED	occ	N/A	-Private -Public -Grant	N/A	
occ	Community organizations	Oakley community committee	-Private -Public -Grant	\$	
Cincinnati Park Board	N/A	Homeowners	Public Grants	\$	
Cincinnati Park Board	N/A	Cincinnati Park Board	Private Public Grants	\$\$\$	 103
	-City Planning -City Planning -DCED OCC Cincinnati Park Board	City Planning DCC -City Planning OCC -DCED OCC Community organizations Cincinnati Park Board N/A Cincinnati N/A	City Planning DCED OCC N/A -City Planning OCC N/A OCC Community community community committee Cincinnati Park Board N/A Cincinnati	City Planning DCED OCC N/A Funding Private, Public, grant OCC N/A -Private -Public -Grant OCC Community community committee Cincinnati Park Board N/A Cincinnati Private -Public -Private -Public	City Planning DCED OCC N/A Funding Private, Public, grant N/A -Private -Public -Grant N/A OCC Community community community community committee Cincinnati Park Board N/A Cincinnati N/A Cincinnati Private -Private -Private -Public -Grant \$ Private -Private -Public -Grant \$ Cincinnati Park Board N/A Cincinnati Private Public S\$\$

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
Explore options for new Community Center	Work with City departments to explore funding sources	 Ensure TIF funding is allocated and request City of Cincinnati funding approval 	н	М	5	-Funding
Create more livable streets	Enhance and manage rights-of- way areas, planters and streetscape	 Confirm ownership and upkeep of planters and landscape areas. Follow-up with City on any managed areas. Create Adopt-a-Planter initiatives for businesses, streets or groups. Suggest updated plantings to improve appearance and upkeep as required 	М	Short	1	-Accountability of participants
	Control litter on the streets	 Identify public areas where the city needs to patrol or add trash cans Network with local schools or churches for community clean-ups Encourage individual streets to monitor and clean their area 	М	Short	1	-Commitment
	Create safe sidewalks	Confirm city plan for review and repair of sidewalks - request to target public and corporate owned areas	L	Short	1	-Owner confirmation
	Educate the community on resources available	Utilize the Oakley Now website and other social media accounts to share details on how to use the Fixit Cincy app to report nuisance areas, property code violations, and safety issues	М	Short	1	-N/A

			-			
Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, Grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-Recreation -OCC -Corporate Sponsors	Cincinnati Recreation Department	N/A	Cincinnati Recreation Department	Private	\$\$\$\$	
-DOTE -Public Services -Oakley Businesses	-Oakley community committee	occ	-Businesses who volunteer - OCC if roll maintenance contract	Private Public	\$\$	
-Public Services -Schools and Churches -Keep Cincinnati Beautiful -Residents	-Public Services -Schools and churches -Keep Cincinnati Beautiful -Residents	N/A	-City -Schools and churches	N/A	N/A	
DOTE	DOTE	N/A	-DOTE Property Owners	Private	\$\$	
-OCC -Social Media liaison	осс	N/A	осс	N/A	N/A	

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
Host events to pu families together the community		Partner with public and private sponsors to hold events. Ideas could include campout at the community center or movies in the Esplanade	н	Short	3	-Obtaining Sponsors -Competition of Activities
Building community relationships	Increase neighborhood and street pride	 Encourage block parties by sharing with residents how to request permits Confirm where block captains exist to leverage and grow. Submit request for new Artworks mural in Oakley 		Short	2	-Buy-in and commitment

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-OCC Coordinator Role -Recreation Department	-OCC Coordinator -Cincinnati Recreation Department	N/A	Private Public	-OCC -Event Sponsors	\$\$	
-OCC Coordinator Role	-OCC Coordinator Role	N/A	-OCC Coordinator -Residents	N/A	N/A	

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
		 Initiate zoning text and map amendments to limit the further "suburbanization" of Oakley 	н	L	4	-Out of date and inadequate zoning -Competing political priorities
		 Evaluate the appropriateness of the existing zoning map for vacant and underutilized properties 	н	s	2	-Out of date and inadequate zoning
		Identify a realistic maximum density for multi-family development so that adequate space is provided for off street parking and landscaping	н	S	3	-Lack of expertise at the neighborhood level
Assure that future growth is guided by zoning and planning that will preserve		 Create a sub-area plan and policies to guide future redevelopment adjacent to and in the vicinity of the Wasson Way Trail 	М	L	4	-Lack of expertise at the neighborhood level
Oakley as a thriving, unique, and pedestrian scaled urban		 Identify and adopt location and design criteria for compatible redevelopment of single family parcels 	н	М	4	-Lack of expertise at the neighborhood level
neighborhood	Identify neighborhood development goals for the Robertson	 Develop a partnership with the UC Urban Planning program on possible scenarios for potential major development sites 	н	S	3	-Lack of expertise at the neighborhood level
	Ave., Forrer Ave., and Disney Ave. sites and for the eastern side of Edwards Road	Encourage and influence potential developers to create projects that will enhance the OMP goals.	н	S,M,L	2	-Existing Zoning
Increase the percentage of owner occupied homes	Improve neighborhood control in the redevelopment of single family property	 Identify urban design guidelines and zoning text amendments to encourage development that is typically owner-occupied and compatible with single family neighborhoods 	н	L	5	-Existing Zoning -Developer preferences

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-City Planning	City Council	N/A	-OCC -City Planning	N/A	o	
-City Planning	осс	N/A	City Planning	N/A	o	
-City Planning -DOTE	City departments	осс	-City Planning -OCC	-Public -Grant	\$\$	
-City Planning -DAAP School of Planning	-OCC -City Planning	City Planning	-City Planning -OCC	-Public -Grant	\$\$	
-City Planning, -DAAP School of Planning	City Planning	N/A	-City Planning -OCC	-Public -Grant	\$\$	
-DAAP School of Planning	City Planning	N/A	-City Planning	N/A	o	
-City Planning	осс	N/A	-OCC -City Planning	N/A	o	
-City Planning	City Planing	N/A	-City Planning	N/A	o	

Goal	Strategy	Action Step	Priority Low, Medium, High	Time Frame Short, Medium, Long	Difficulty Level 1-easiest 5-hardest	Potential Obstacles
	Monitor, maintain and enhance the visual character or Oakley's	 Expand the Urban Design Overlay District to Ridge Rd. and Madison Rd. to conserve and improve NBD character. 	н	М	4	-Existing Zoning
Preserve the	Neighborhood Business Districts (NBDs) and related gateways and streetscapes	 Seek out funding opportunities such as Cincinnati Neighborhood Business Districts United (CNBDU). 	М	S	3	-Lack of expertise at the neighborhood level
Oakley Business District as a unique and distinct destination	NBDs to encourage Desi local entrepreneurs, strer	Adopt more stringent Urban Design Guidelines that will strengthen the existing controls of the Zoning Code	н	S	4	-Existing Zoning
	Improve, maintain, and enhance the visual character of Oakley's non- contiguous retail areas.	 Develop and adopt design guidelines for the non-contiguous retail areas such as Wasson Ave. between Mt. Vernon Ave. and Drake Ave. and Edwards Rd. between Madison Rd. and Markbreit Ave. 	М	М	4	-Existing Zoning
	Refine processes and procedures to	Identify successful community engagement methods and procedures from neighborhoods in Cincinnati and around the country	н	s	2	-Need for volunteer researches
Improve transparency and community engagement in Oakley's planning, development and redevelopment processes	continually improve procedural order and community engagement at OCC meetings	 Develop an engagement strategy to increase the capacity of Oakley stakeholders to participate effectively in OCC's decision regarding development and redevelopment projects 	н	S,M,L	3	-Need for volunteers to implement the strategy
	Consider compliance with the Oakley Master Plan whenever development requests are submitted to the OCC	 Develop OCC policies for adopting, implementing, amending, interpreting, and updating the Oakley Master Plan. 	н	S,M,L	3	-Limits of volunteers' time

Partners/ Resources	Primary Implementer	Secondary Implementer	Ownership/ Responsibility	Funding Private, Public, grant	Estimated Costs \$, \$\$, \$\$\$, \$\$\$\$	Notes
-City Planning	осс	City Planning	City Planning	N/A	o	
-City Dept. of Community and Economic Development -City Planning	осс	N/A	осс	-Public -Grant	\$\$\$	
-City Planning	occ	City Planning	occ	N/A	0	
-City Planning	occ	City Planning	occ	N/A	0	
Other cities and neighborhoods	осс	N/A	осс	N/A	0	
Other cities and neighborhoods	occ	N/A	occ	N/A	o	
Other cities and neighborhoods	occ	N/A	occ	N/A	0	
						111



Appendix A

Connecting our Neighborhood-Implementation Table Notes

CN-1

While OCC cannot enforce standards, the OCC can ensure their own projects (e.g. Esplanade Redevelopment) adhere to community standards, and ask developers to adhere to community standards as a prerequisite to a letter of support form the OCC.

Examples for consideration in community development standard:

- 1) inclusion of pedestrian-triggered flashing crosswalk signal across nearby major roads
- 2) inclusion of cut-through paths in developments without direct walking paths between adjacent streets. [such as existing cut-throughs: a) between Andrew PI & Wasson Rd; b) between Celeron@Gilmore & Oak Park-Ferdinand; c) between Kilbourne (3917-3921) and Rec Ctr path east of courts on Paxton; d) at dead-ends of Ameliamont, Glenhurst, DeForest & Maple Crest]
- 3) designated walkway connection between building entrance and city sidewalk
- 4) minimum width requirement of walkways within development
- 5) landscaping requirements of walkways within development
- 6) set lighting requirements of walkways within development
- 7) All walkways shall be protected from auto traffic by use of raised curbs, bollards, walls, fencing or similar means, from the point(s) of main entrance from the street and parking lot(s)/garage(s), to the entrance point(s) of the business. Primary pedestrian traffic shall NOT be routed via simple painted paths on surfaces intended to transport or park automobiles.

CN-2

"CN-2 See Location Tracking sheet for identified locations.

See Oakley Crosswalk Map: https://drive.google.com/open?id=1wx-8kKOGn7DVx8T8klFWwt7DGrAeLhnu&usp=sharing Examples: https://photos.app.google./tqs9XLC72UlfbDlD3. Cincinnati DOTE staff have estimated that these solutions can range in cost from \$7,000 to \$25,000 depending on location."

CN-3

CN-3 Homeowner is responsible for paying for fix. City may be able to fix and assess owner via property taxes.

NOTE: The "Enhancing our Community" group also references sidewalk repair under their "Create more livable streets" goal.

CN-4

CN-4 See Pleasant Ridge poles or OTR sandwich boards for example implementation. Even a single sign in square pointing to key points of interest w/ estimated distance would be good start. QR codes could link to page on OCC website giving further details about the destination area and businesses. This would allow the signs to list more generic destinations that are not likely to change, and the page on OCC's website could provide details on business that may change over the years. QR codes could also be used for providing coupons.

CN-5

Initial thoughts on recommendations:

- 1) contact neighborhood officer
- 3) organize neighbors
- 2) bring to attention of OCC
- 4) reach out to DOTE to initiate traffic calming"

CN-6

IDEAS: 1) Install series of traffic-calming arches across Madison Road throughout business district. (e.g. Short Vine, or Columbus: https://ehe.osu.edu/news/listing/hip-columbus-becomes-hotspot-hospitality-students) 2) Install visual congestion in the two existing curb-height median areas immediately west of the Geier Esplanade. 3) Install permanent "Your Speed Is" radar driven signs.

CN-7

6/26/18 Meeting - Moved to our group, at the suggestion of Ron and Ann Marie. This came up when FCC was considering stadium in Oakley. These standards could be some OCC could refer to when faced with future development requests. The idea would be that there are some roads we would NOT want to widen, to ensure preservation of neighborhood character.

CN-8

6/26 Meeting - Metro rep noted that federal funding restrictions prevents Metro from chartering routes, so we definitely would have to use existing routes. Ideas:

Downtown Tours:

http://brewingheritagetrail.org/tours

https://www.americanlegacytours.com/

https://cincybrewbus.com/

http://queencityhistory.com/

https://www.riversidefoodtours.com/

https://www.facebook.com/Guided-walking-Tours-of-Bridges-Cincinnati-219677468597276/

http://www.architecturecincy.org/architour-cincinnati/

https://www.downtowncincinnati.com/exploring-downtown/artventure

Findlay Market ""folk Fridays""

Upcoming events:

https://cincinnatiusa.com/events"



Photo courtesy of WCPO.com



Photo Credit: Amanda Jobe



Photo Credit: Amanda Jobe

Special thanks to the Oakely Community Council for their support and approval of the

Oakley Master Plan

Collen Reynolds, President Evan Nolan, Vice President Cody Gausvik, Secretary Jason Wilcoxon, Treasurer

Board of Trustees

John Bernier Sean Fausto Joe Groh Sandra Gross Dan Krohn Kenny McNutt Dave Schaff Seth Shaifer



Visit the

Oakley Community Council

in person or on the web at: oakleynow.com



Photo courtesy of mapio.com



Photo Credit: Amanda Jobe